Regular Meeting of the CU Denver Downtown Campus Faculty Assembly’s
Budget Priorities Committee
Monday, May 13, 2019
Chancellor’s Conference Room, LSC 14th Floor
11:00 am - 12:30 pm

Members: Jody Beck, Todd Ely, Quintin Gonzalez, Katherine Gunny, Keith Guzik, David Tracer, Diana White, Brent Wilson

Guests: Todd Haggerty, Provost Nairn, Jennifer Sobanet

1. Welcome 11:00 – 11:05
   • Overview of agenda.

2. Provost, CFO updates 11:05 – 11:35
   • Hiring (Nairn)
     o VP for Research search update
       ▪ Identify preferred finalist and bring in for negotiations
       ▪ Internal would be faster
     o VP of Faculty Affairs
       ▪ Underway with campus forums/visits
   o VP for Diversity and Inclusion
     ▪ Just getting started
     ▪ Soliciting names from faculty and staff
     ▪ Will continue into the Fall semester
   o Dean’s Search (Business School)
     ▪ Beginning to ramp up
   • RTP Process (Nairn)
     o Wrapping up (due 5/23 to Regents)
     o Regents have been willing to consider recommendations when campus process is completed for cases
       ▪ This is appreciated and a positive change (D. White)
     o Comprehensive reviews and promotions completed on campus no longer need to go to Regents for approval
   • Facilities (Nairn)
     o First-year student housing design underway
     o Business school infill underway (minor delays due to materials) (Jennifer S.)
     o Lynx Connect office in Tivoli on schedule for completion by Fall semester (Jennifer S.)
   • Enrollment (Nairn)
     o Concerns remain about Fall enrollment
- Need faculty help to retain and recruit students, especially undergraduate, as record freshman classes unsustainable as source of budget support
- Discussion of how to communicate needs to faculty (visits from administration to faculty meetings?)
- Question about new CU system president and budget reductions at previous institution (Q. Gonzales)
- Question about efforts to diversify revenue from Diana White via Diana Tomback (is there more detail on diversification available?)
  - First-year housing (Sobanet)
  - Really driven by incentive-based budget model (Sobanet)

3. Elections 11:35 – 11:45
- David Tracer nominated to administer election in absence of Sommer Browning
- Discussion of elections and roles
  - Discussion of two-year terms (B. Wilson)
  - Discussion of rotation of taking minutes to reduce burden on Secretary role
  - Consensus to revisit discussion next year
- Chair (Diana White, nominated and seconded)
- Vice Chair (Todd Ely, nominated and seconded)
- Secretary, (Sommer Browning, nominated and seconded)
- Unanimous affirmative vote for candidates (8-0)

4. Book (Ch. 10) discussion 11:45 – 11:50
- Brief discussion of budgeting and strategic planning as transition to presentation

5. Todd Haggerty (presentation – results of budget model for next year) 11:50 – 12:30
- Implementation stage focus right now (awaiting Regents’ approval of budget)
- J. Beck question about internal enrollment growth at school/college level amid negative campus growth (does this harm an effort to grow programs?)
  - Subvention addresses this issue (Haggerty)
- FY19-20 Central Support Unit budget increases of $5.4 million
- Budget Model FY19-20 Results/Outcomes (Schools and Colleges)
  - Business School (-1.97%) and CLAS (0.35%)
    - Challenge of meeting 3% merit pool
    - Resolution
      - Use some reserves/one-time funds
      - Other deans agreed to return one-time funds to CLAS and Business
  - Overall results
- Graduate revenue declining (-1.98%)
- Growing undergraduate revenue (3.99%)
- Total graduate tuition revenue ($35.79 million) is now smaller than state support
  - Share of students at undergraduate and graduate is key to share of funding (D1)
    - Auxiliary (D2, D3) is reflected in budget model
  - Participation fee is 15% of calculated revenues
    - Subvention is a dollar amount fixed for three years, will be revisited this year
  - Question from J. Beck about impact of new revenue generation on budget model
    - No benefit to extended studies versus D1 programming
  - Discussion of limited understanding of new model by faculty and some deans
    - Budget office meets individually with Deans and Assistant Deans of Finance from each College and School
    - Then met as a group to discuss with Deans
    - Understanding is improving
  - D. White discussed need to review budget info at college/school level and support better understanding of budget model
  - FY2019-20 Strategic Initiative Pool ($920,000)
    - Recommendations focused on supporting revenue generating activities
      - Expand existing online instruction
      - Campus and unit recruitment and retention strategies
      - New and existing program expansion start-up funds

6. Diana White (debrief of year/goals for next year) 12:30 – 12:33
   - Will send out questions via email to committee

12:33 adjourned.