Dissemination and Implementation Research: Optimizing the Success of Health Care

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Deputy Director for Implementation Science,

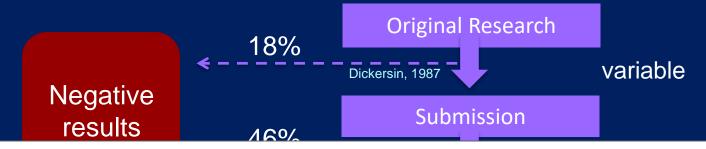
Division of Cancer Control & Population Sciences (DCCPS)



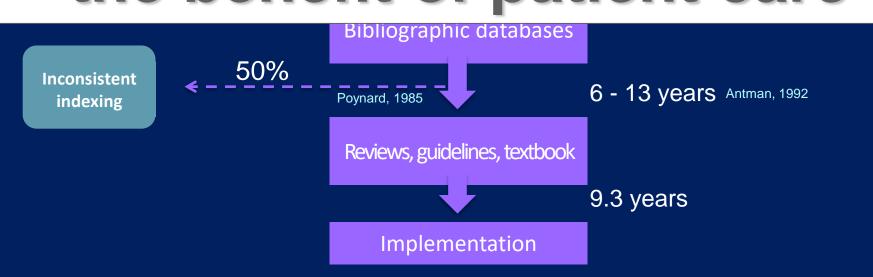
Session Outline

- An Overview to D&I
- Considering Intervention Design
- Challenging basic assumptions
- Funding Opportunities and Resources

Balas & Boren, 2000



It takes 17 years to turn 14 percent of original research to the benefit of patient care



A Challenge from Multiple Perspectives...



An Evidence-Based Health Intervention

- Is only so good as how and whether. . .
 - It is adopted?
 - Providers are trained to deliver it?
 - Trained providers choose to deliver it?
 - Eligible people receive?

If we assume 50% threshold for each step. . .

(even w/perfect access/adherence/dosage/maintenance)

Impact: .5*.5*.5*.5=6% benefit

More than Efficacy/Effectiveness

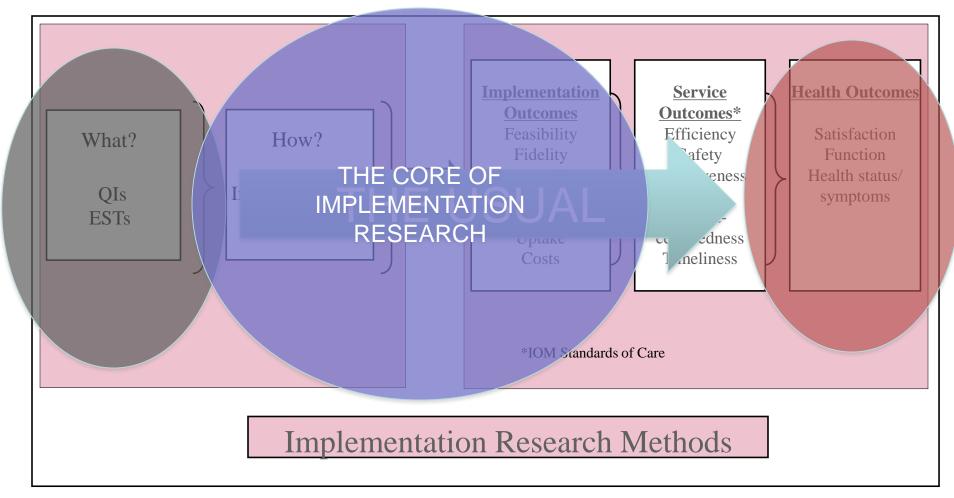


Glasgow, Vogt, & Boles (1999)

Key Terms

- Implementation Science is the study of methods to promote the integration of research findings and evidence into healthcare policy and practice.
- Dissemination research is the scientific study of targeted distribution of information and intervention materials to a specific public health or clinical practice audience. The intent is to understand how best to spread and sustain knowledge and the associated evidence-based interventions.
- Implementation research is the scientific study of the use of strategies to adopt and integrate evidence-based health interventions into clinical and community settings in order to improve patient outcomes and benefit population health.

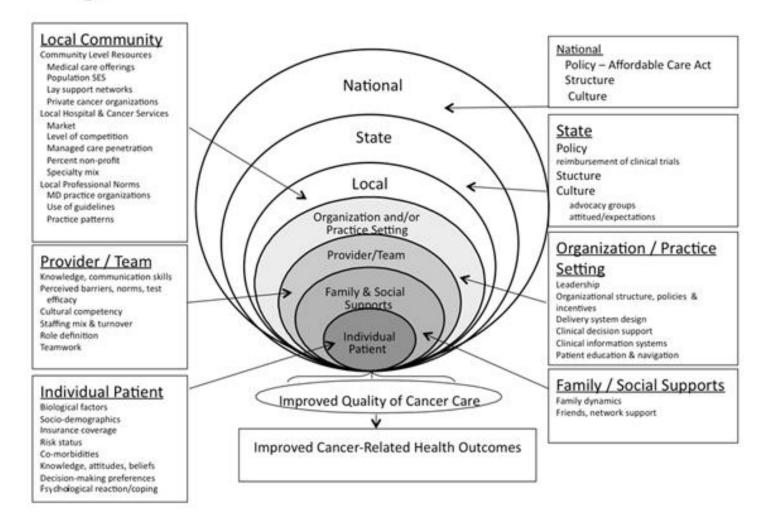
Studying Implementation



Proctor et al 2009 Admin. & Pol. in Mental Health & Mental Health Services Research

A multi-level challenge no matter WHAT...

Figure 1: The multilevel context of care



The fish-bicycle conundrum...



Ref: Paraphrased from Irina Dunn, 1970

The Importance of WHAT...

What is the intervention that needs to be implemented?

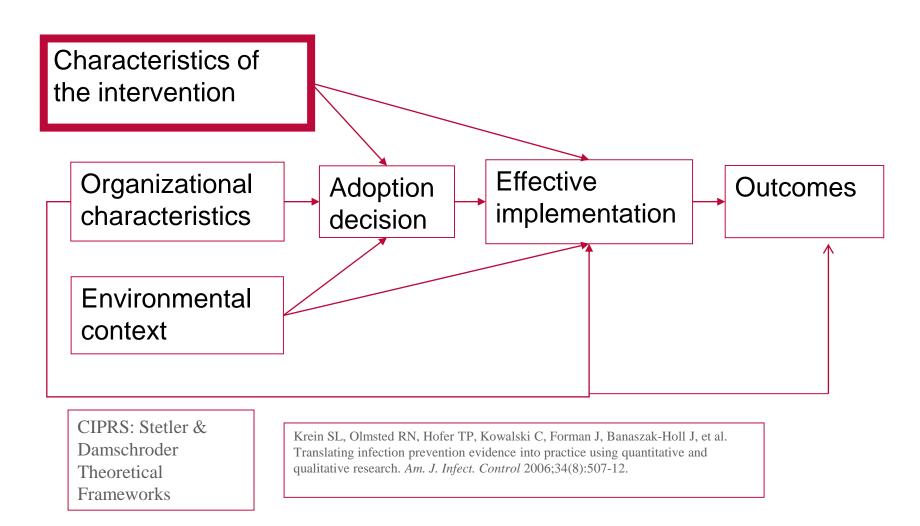
- A. Diagnostic Tests/Screening
- B. Information Dissemination/educational intervention
- C. Preventive Care
- D. Treatment
- E. Monitoring and Follow-up
- F. All of the above?

What

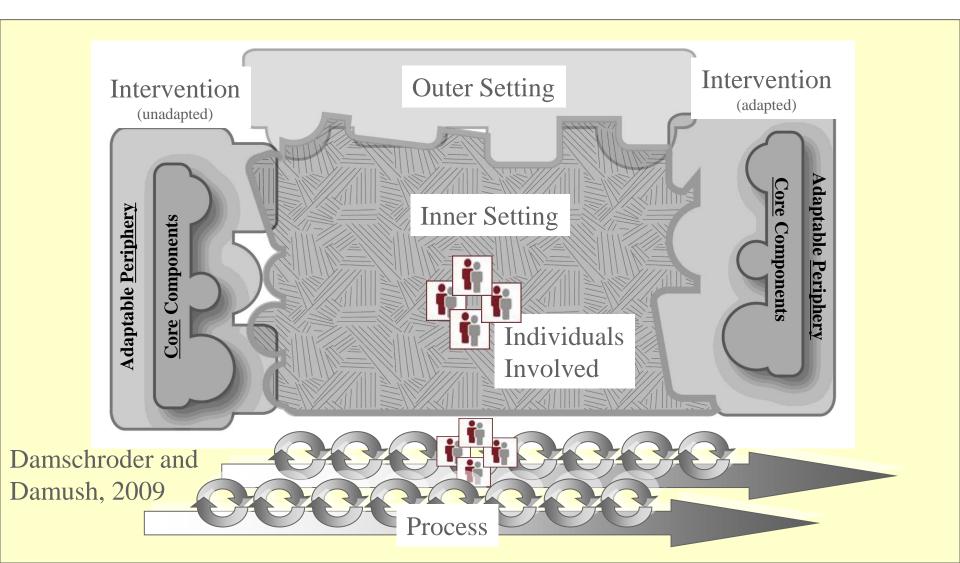
Tabak et al. review of Implementation Science Models

- Identified 109 models
- Exclusions
 - 26 focus on practitioners
 - 12 not applicable to local level dissemination
 - 8 end of grant knowledge translation
 - 2 duplicates
- Included 61 models
- Across Construct Flexibility, SEF, D/I

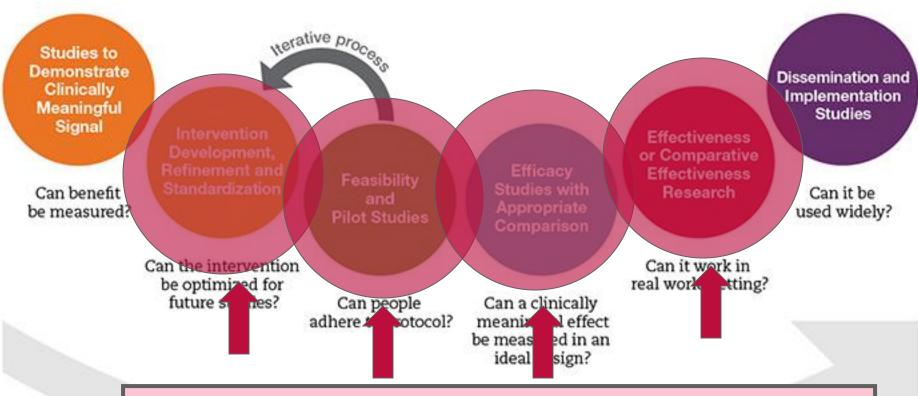
Roger's Diffusion of Innovations



D& I Models: Damschroder's Consolidated Framework for Implementation Research (CFIR)



Considering D&I earlier

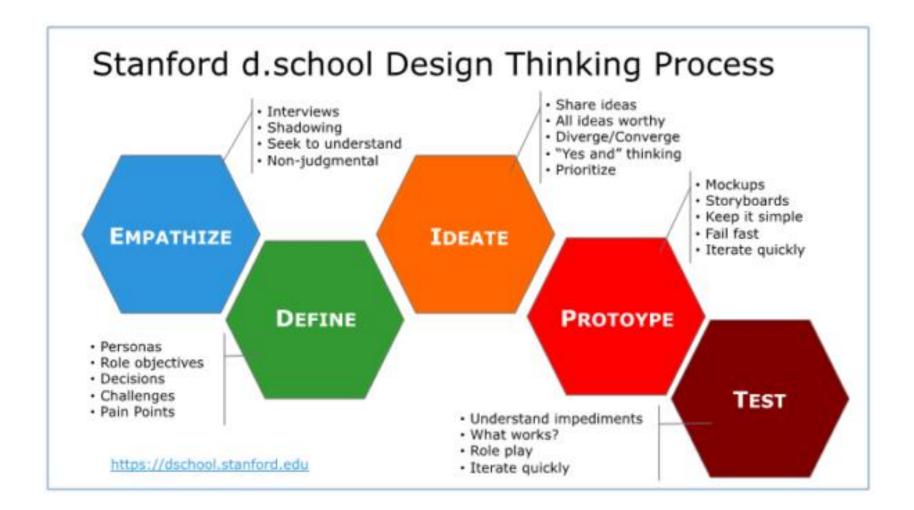


An earlier focus on...

- •Who's going to deliver it?
- https://nccil •Fit with ultimate patient population
 - •Building in tests of training, support, adherence, mediators and moderators to high quality delivery
 - •Hybrid designs

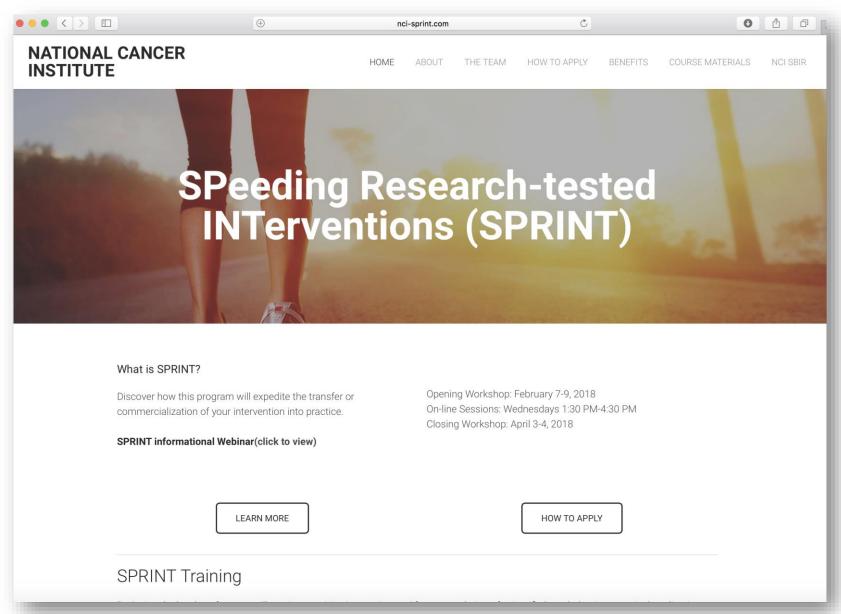


Toward User-Centered Design...

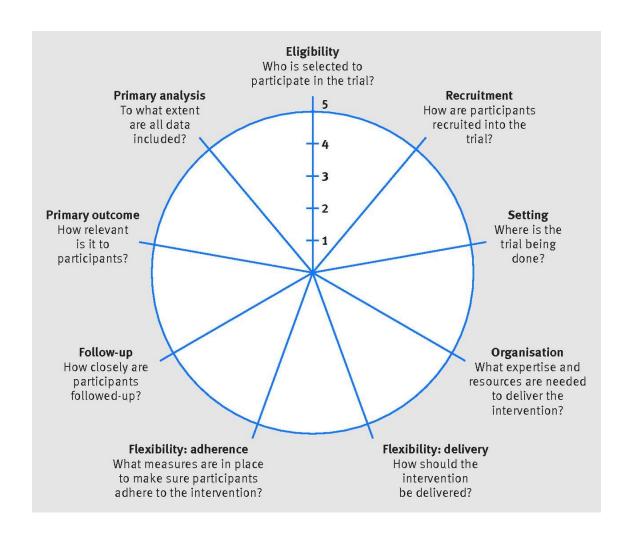


https://healthinnovationresearch.com/2018/03/01/how-human-centred-design-is-being-applied-to-health-outcomes-research/

NCI's "Designing for Dissemination and Implementation"



The PRECIS-2 Tool



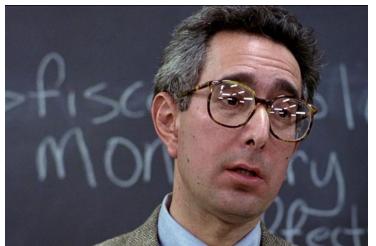
Loudon et al, BMJ, 2015; Johnson, Neta et al, Trials, 2016



CHALLENGING BASIC ASSUMPTIONS

Traditional Assumptions

- EBPs are static
- System is static
- Implementation proceeds one practice or test at a time
- Consumers/Patients are homogeneous
- Choosing to not implement is irrational



Anyone?

Valuing Consistency

ITV Development → Efficacy → Effectiveness → Implementation











Site 1



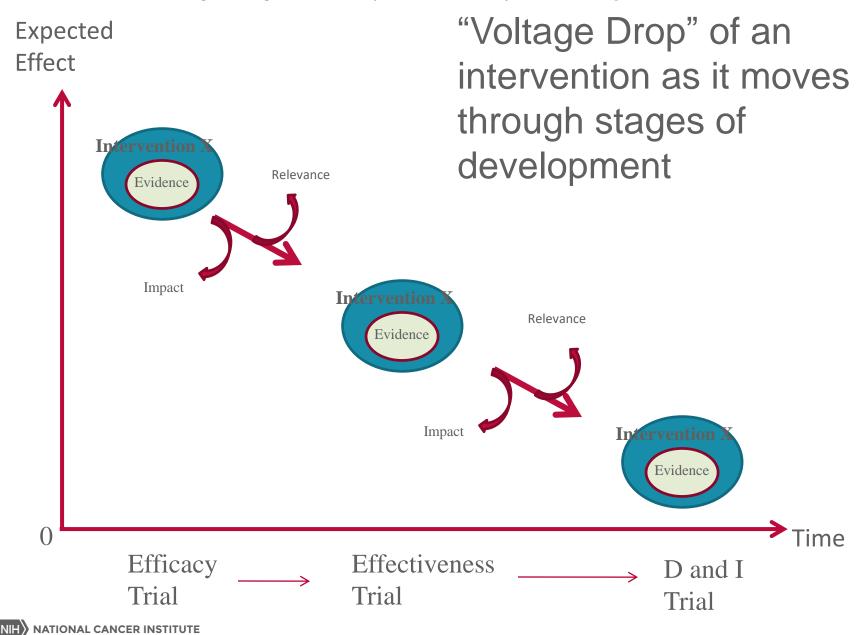
Site 2



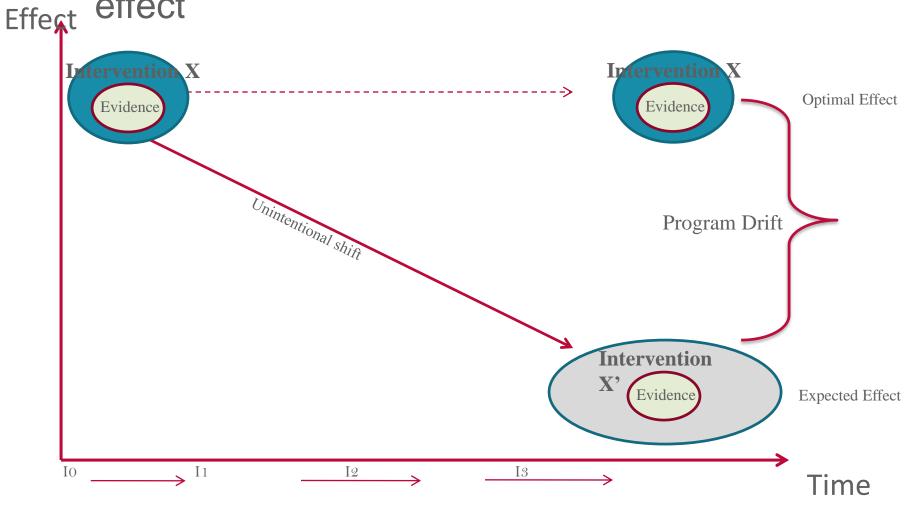
Site 3



Site 4

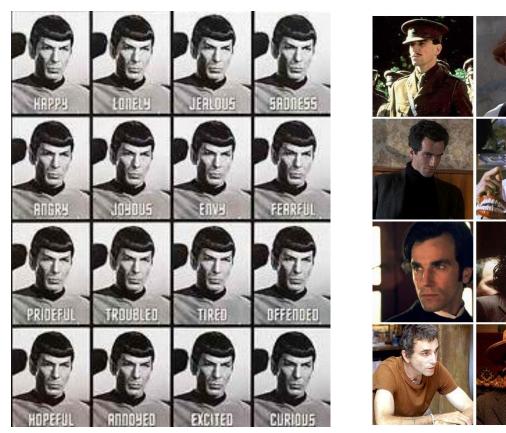


"Program Drift" of a fielded intervention (ITV) over time, with expected decrease of effect



Chambers, Glasgow, Stange (2013), The Dynamic Sustainability Framework. Implementation Science

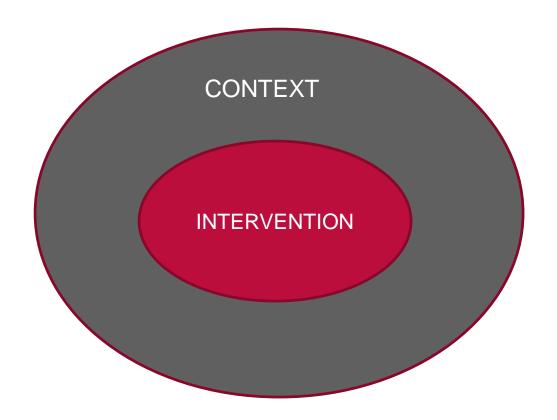
Fidelity vs Adaptation?



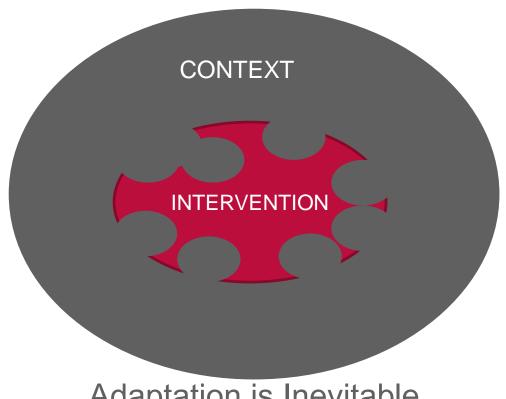


Variable use for variable populations, settings, and purposes...

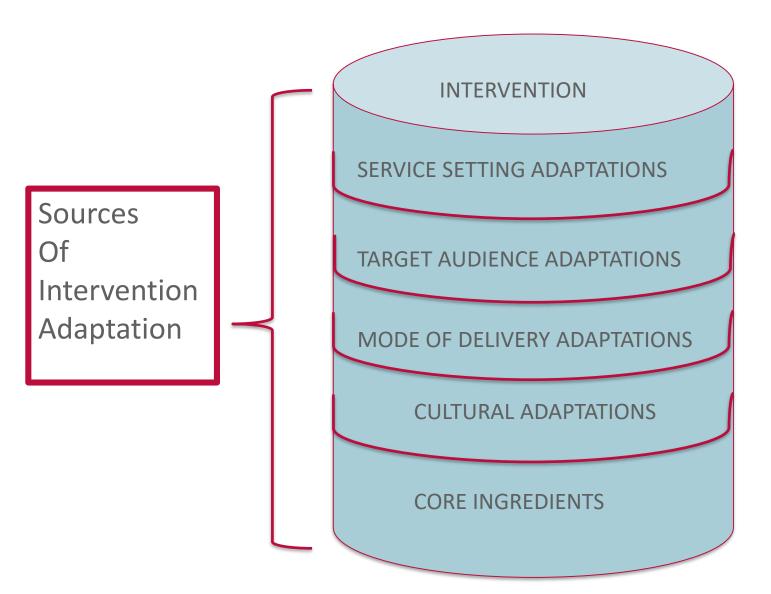
Relative Weights?

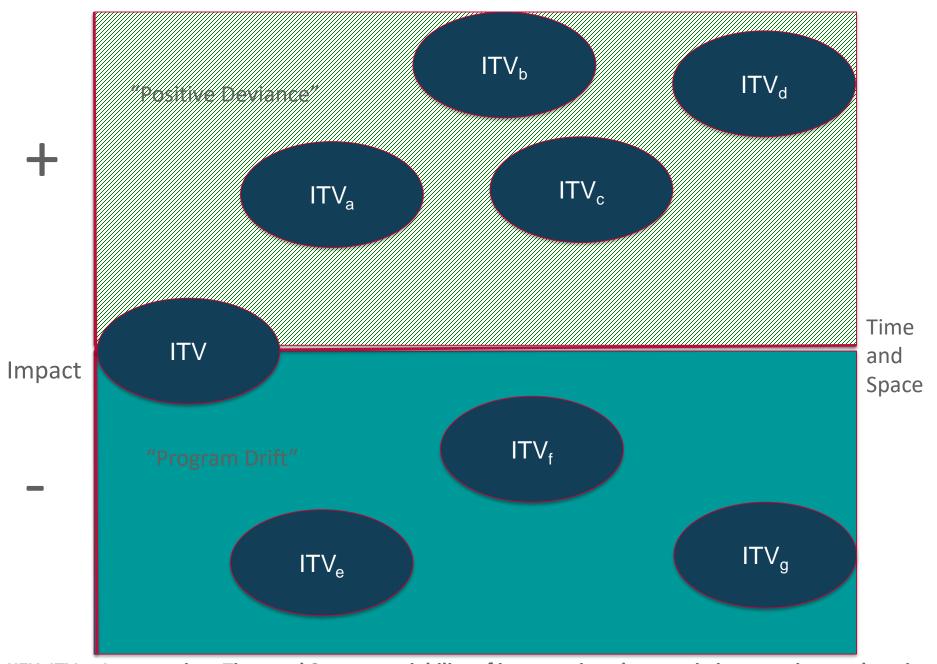


A Natural Process



Adaptation is Inevitable...





KEY: ITV = Intervention, Time and Space = variability of intervention characteristics over time and setting NIH) NATIONAL CANCER INSTITUTE

Embracing Dynamism

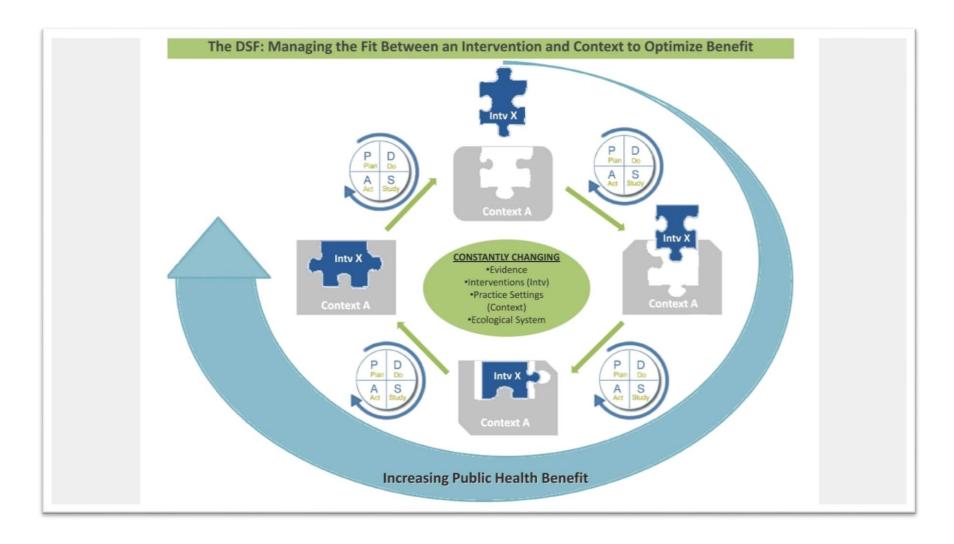


Sustainability or Evolution?

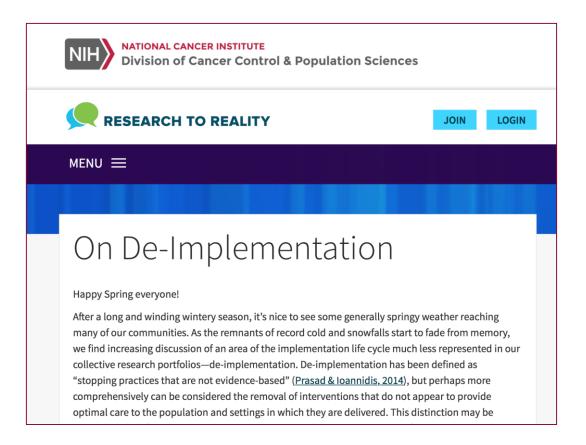


- IF PRECISION MEDICINE
 CONTINUES TO EVOLVE,
 SHOULD EXISTING
 INTERVENTIONS BE
 SUSTAINED IN THE SAME
 FORM THAT WE'VE
 CREATED THEM?
- HOW DOES THE SYSTEM COPE WITH A DYNAMIC FIELD THAT IS CONSTANTLY CHANGING?
- WHERE DO WE GO FROM HERE?

A Dynamic Approach to Sustainability...

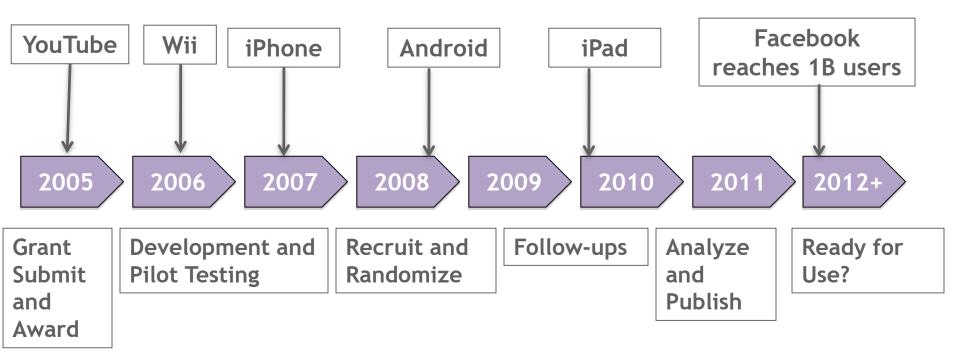


Chambers, Stange, & Glasgow, Implementation Science, 2013

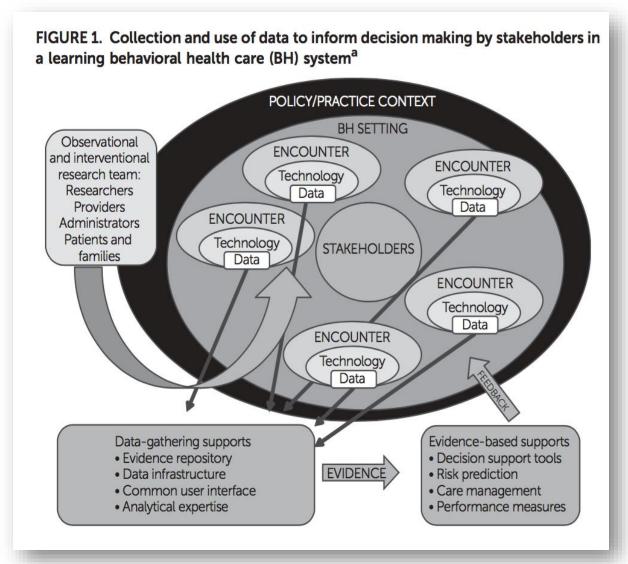


- Overuse of evidence-based practices
- Any use of harmful practices
- Mis-use of evidence-based practices

How to Evaluate Innovations that Outpace Usual Research Timelines?

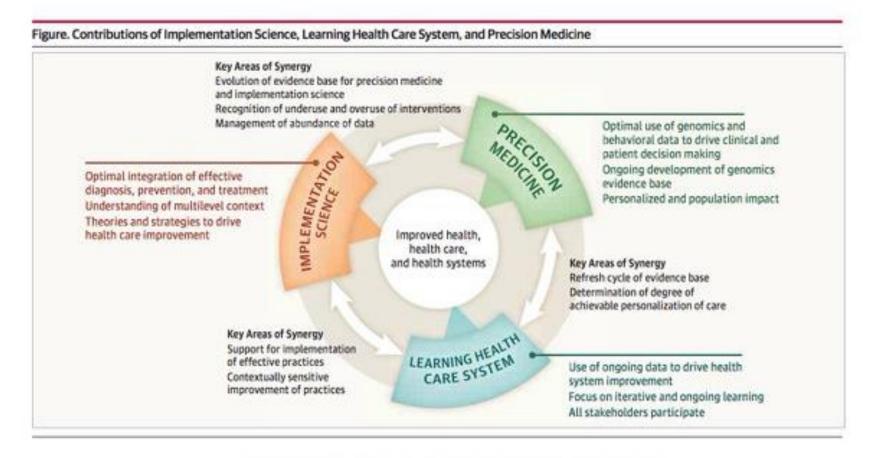


Enter the learning health care system...



Stein, Adams, Chambers. *Psychiatric Services*, 2016.

Hope for the future...



Chanders DA, Fearo WO, Khouny MJ. Convergence of Implementation Science, Precision Medicine, and the Learning Hearth Care. Science & New Mode for Recognity (MARS), 1016 May 1016 May 1016 May 1016 May 1016 May 1016 May 1

Current Funding Announcements

- NIH: PAR-18-007; 18-017;16-237 (R01, R21, R03)
- NCI leads (16 ICs total, including FIC, NIMH, NHLBI, NHGRI, as well as OBSSR and ODP)
- Organizes the D&I research agenda across NIH
- >200 grants funded through NIH since 2006
- 2010 CSR standing review committee
- Program staff (contacts) happy to review concept papers, specific aims, answer questions at any time

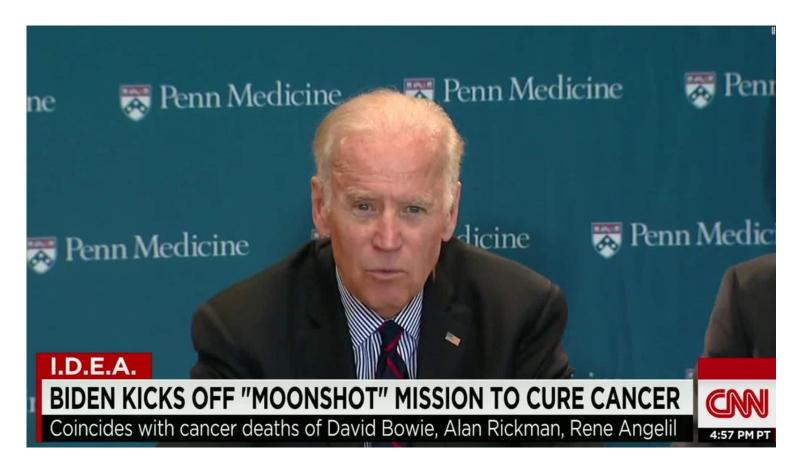
Areas Ripe for Exploration

- Sustainability of EBPs in a changing context
- Adaptability/Evolution of EBPs over time
- Implementation of a set of ITVs
- Impact of dissemination strategies on practice
- Scaling up practices across health plans, systems, networks, and nations
- De-Implementation/Exnovation
- Adaptive designs (implementation as a stepwise approach)

Other PAs with an Implementation Science Flavor (mmm...sweet)

- Reducing overscreening for breast, cervical and colorectal cancers among older adults
- Linking the Provider Recommendation to Adolescent HPV Vaccine Uptake
- Oral Anticancer Agents: Utilization, Adherence, and Health Care Delivery
- Improving Smoking Cessation in Socioeconomically Disadvantaged Populations via Scalable Interventions
- Innovative Tobacco Control Policies to Reduce Disparities in Tobacco Use
- Innovative Approaches to Studying Cancer Communication in the New Media Environment

CANCER MOONSHOT



http://www.cnn.com/2016/11/30/politics/joe-biden-cancer-moonshot-congress/



Implementation Science Working Group: Prevention and Screening

- Issue: Suboptimal uptake of evidence-based cancer prevention and screening programs, particularly among underserved populations.
- Can we better implement what has already been developed and tested?
- Effective scale-up of CRC screening and follow-up, HPV vaccination, and tobacco cessation interventions could result in:
 - 389,900 fewer new cancer cases annually
 - 318,500 fewer cancer deaths annually
- A robust knowledge base around implementation strategies needed to enact evidence-based care



Funding Opportunities to Support Cancer Moonshot

New Cancer Moonshot funding opportunities from NCI support goals articulated in the recommendations made by the Blue Ribbon Panel.

Accelerating Colorectal Cancer Screening and Follow-Up Through Implementation Science (ACCSIS) – RFA-CA-17-038/9

CRC Screening & Follow-Up Practices

- FOBT*
- gFOBT
- FIT*
- FlexibleSigmoidoscopy
- Colonoscopy
- Guidelineconcordant Follow-up

Implementation Strategies

Examples:

Outreach/Media
Navigation
Health IT supports
Pat/Prov Reminders
Workflow Changes
Staff Training
Innovative Funding Models

Targets:

Patient
Provider
Team
Organization
Community

Community and Healthcare Settings

Contexts:

Primary Care Clinics
Community Centers
Integrated Health
Systems
Technology Platforms
Home

Strata:

FQHCs
Metropolitan Areas
Health Systems
Rural Settings
(State or County
approaches)

^{*}FOBT=Fecal occult blood test; FIT=Fecal Immunochemical Test



IMPLEMENTATION SCIENCE & GENOMICS RFA

Prevention and Early Detection: Implementation Science

Approaches to Identify and Care for Individuals with Inherited Cancer Syndromes (U01)

RFA-CA-17-041

12/9/2017

1/10/2018

Approaches to Identify and Care for Individuals with Inherited Cancer Syndromes





NCI Board of Scientific Advisors and the National Cancer Advisory Board June 2017

Implementation Science Centers for Cancer Control RFA Concept (via 3 Moonshot Teams)

- 4-5 Research Centers
 - Implementation "Laboratories"
 - Methods Development, Network Cores
 - Pilot Implementation Studies
 - Common Data Repositories
 - Building a Field-wide Consortium
- 3 Advanced Centers (\$2M per yr); 2 Developing (\$1M per yr) [P50/P20]
 - Advanced Ctrs in established areas (Cancer Prevention, Screening, Symptom Management)
 - Developing Ctrs in newer areas (precision medicine, de-implementation)
- FY19 Budget: \$8M TC (\$40M TC over 5 years)





Implementation Science Centers for Cancer Control (IS-C3)

Goal: Scaling Up IS Efforts Across Moonshot (and then some)

- Administrative Core
- 2. IS Laboratories: Established Collaborations with Health and Community Systems (e.g. Oncology, Primary Care, Community Settings)
- Measurement and Methods
- 4. Set of Innovative Research Pilots
- Network Activities
 - Shared capacity to run program-wide IS Consortium (host annual meetings/dissemination of findings/training)

Implementation Science Training...

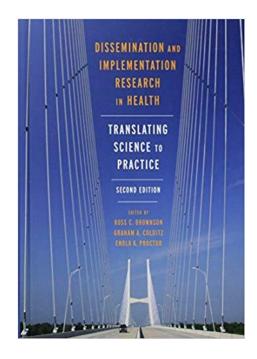




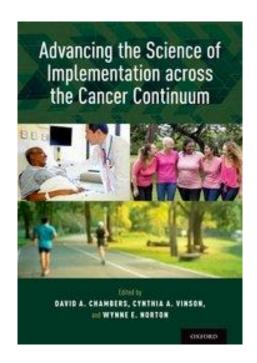




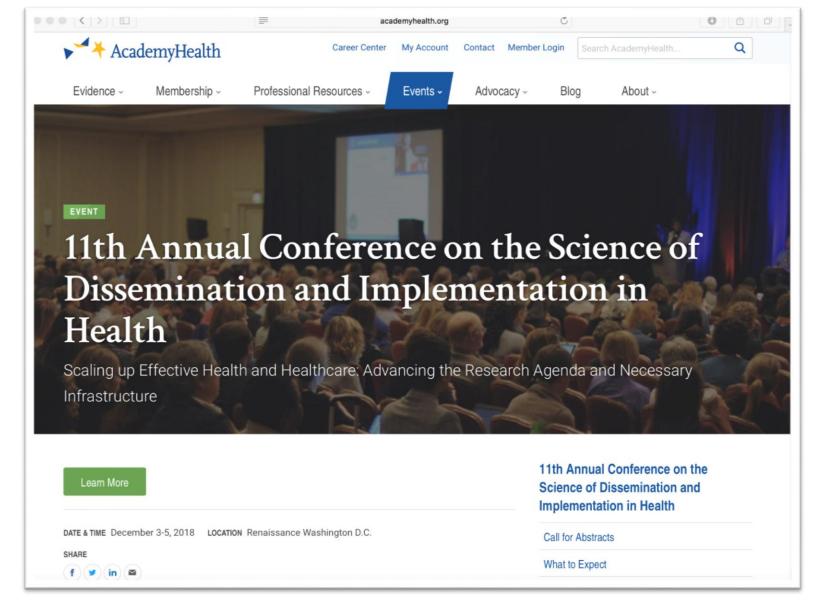
Future Directions in Implementation Research



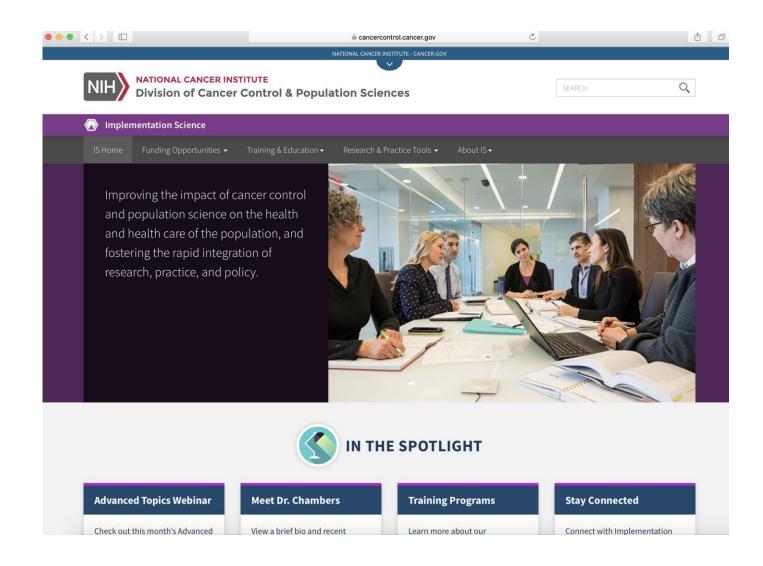
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In Press



https://www.academyhealth.org/events/site/11th-annual-conference-science-dissemination-and-implementation-health





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