The Chair, Yolanda Ortega called the meeting to order at 7:31 a.m.

1. **Approval of Minutes:**
   Dr. Jordan moved to approve the minutes from February 22, 2017. Dr. Horrell seconded. The motion passed unanimously.

2. **Reports:**
   A. **Chair of the Board, Yolanda Ortega**
      Ms. Ortega announced that, according to the Board’s bylaws, the CEO’s performance must be evaluated by the Chair. This month, she will be in contact with many of the Board members in order to ask them some questions and talk about Ms. Weiske’s performance over the last year. She thanked them in advance.

   B. **Faculty Advisory Committee to the Auraria Board, Rafael Sanchez**
      Mr. Sanchez reported that FACAB has been meeting with some of the staff from the Auraria library to discuss collaboration projects that they hope to work on. They want to focus on issues that are common between the three institutions. They have also had conversations about the innovation garage that is being built in the library and how FACAB could help utilize that space collaboratively. FACAB wishes to continue this work in the coming year.

   C. **Student Advisory Committee to the Auraria Board, Stacie Amaya**
      Ms. Amaya announced that SACAB has finished up their work for the semester. Before graduation, SACAB held a workshop for students and student organizations to discuss the upcoming changes recommended to AHEC by the Tivoli Spaces Pricing Task Force and the Reprogramming Task Force.
D. Institutional Executives – Everette J. Freeman, Stephen Jordan, Dorothy Horrell

Community College of Denver:
Mr. Risse was present for Dr. Freeman while he is in China leading a tour of Community College leaders, to promote the System. CCD hopes to see an increase of international students as a result of this trip.

CCD had their graduation on Thursday, May 11 \textsuperscript{th}. There were about 430 graduates, which is one of the largest graduating classes in CCD history. Enrollment for summer and fall are looking very strong so far.

Metropolitan State University of Denver:
Dr. Jordan told the Board that MSU Denver is focused on getting Dr. Davidson ready for her new responsibilities as incoming president. She will be here for the June Board meeting as a guest, and will begin full time in July.

Dr. Jordan went on to say that they were very happy with how their commencement went this year. MSU Denver had their first, Fulbright Scholar graduate, which is very exciting. Additionally, the ribbon cutting for the AEC building will happen on June 22, 2017. Everyone is looking forward to that, and all of the Auraria Board members are invited to attend.

University of Colorado Denver:
Dr. Horrell talked about the CU Denver graduation, telling the Board that they had wonderful weather that day and the Quad looked great. CU Denver had close to 2,000 graduates this semester, which is close to the record for them as well. Dr. Horrell said a special thanks to Ms. Weiske and the AHEC team for all their help during graduation. There were 10,400 seats set up on the Quad, and all of them were filled. They ended up with standing room only, and it was a wonderful celebration.

Dr. Horrell reported to the group that there has been lots of progress on both the North Classroom renovation and the Wellness Center project – they are both on track with completions dates in the spring of 2018.

She told the Board that CU Denver is also looking at strong summer enrollment numbers. Pending approval of the Board of Regents they will hire two new Deans. Dr. Horrell told the group that she will be gone for the next Board meeting in Beijing. They have many international students from China and she hopes to deepen those relationships while she’s there.

Last month, she participated with DDP on their urban exchange trip to Portland. They are going to be establishing a program at CU Denver that will highlight work that faculty and staff do on urban issues, and they will create a more accessible place for those things to be discussed. CU hopes to become a central coordinating hub for that work.

Dr. Horrell also mentioned the 56\textsuperscript{th} Annual DDP awards dinner, at which the Tivoli Quad received an award. Ms. Amaya and Ms. Weiske were both on stage to receive the well-deserved award for the project. She said that it was wonderful to be recognized for this big campus accomplishment.
Mr. Desmond added that the competition for those awards is fierce. There were only 6 winners for all of Denver downtown. He went on to say that Ms. Weiske’s remarks were gracious and thoughtful. He congratulated Ms. Weiske and her team.

E. Chief Executive Officer, Barbara Weiske
Ms. Weiske told the group a little more about the DDP award. She concluded that it was a huge group effort and she thanked everyone involved.

Ms. Weiske told the Board that she and her team are currently investigating P3 possibilities with the CBO’s. They are looking at what financial arrangements might be possible related to mechanical and electrical infrastructure on the campus. She told the group that she would talk more about those options in June. Also at the June meeting, there will be an item regarding refunding of the COP’s for the land that the Regency Athletic Complex is on.

F. Legislative Report, Zoe DeWolf for Melanie Layton
Ms. DeWolf told the group that she would be presenting the legislative report today in place of Ms. Layton.

She told the group that it was a successful and productive 120 day legislative session this year. During the last three days of session, they were able to pass some historic legislation. Senate Bill 267, which is the Hospital Provider Fee Enterprise Bill, did a few things. It reversed the $125 million cut that was on the slate for hospitals, it increased co pays for Medicaid patients to the federal max, protected the senior property homestead exemption, making it the first priority in the case of a Tabor surplus; it allowed for $1.8 billion of transportation money; it allowed for the business personal property tax credit to be extended and increased to $21 million by increasing the marijuana sales tax; it allowed for $30 million for rural K-12 schools; it requests a 2% budget cut go to each state agency; and, maybe most importantly to the Board, it allowed for $120 million of capital construction funds, which will allow for 4 maintenance projects on the Auraria campus. Two of those would not have otherwise been funded and include the roof replacement for North Classroom Building and the repair and replace for North chiller plant water lines. The two projects that would have been funded either way are the fire alarm system renovation and emergency power system revamp.

3. Discussion/Presentation Items:

2017 Auraria Campus Master Plan (attachment: 2017 Auraria Campus Master Plan - DRAFT)

The 2017 Auraria Campus Master Plan was presented to the ABOD at the March 2017 meeting. AHEC is responsible for developing a unified facilities master plan for the campus which incorporates the academic master plan needs of the institutions. The final draft plan has been updated to incorporate the visions of the institutions, which include the shared facilities. The plan has been built upon the institutions’ academic needs and their neighborhood concept plans, which were preliminarily presented at previous ABOD meetings.

Each of the institutions provided a brief presentation of their neighborhood plan concepts. SmithGroupJJR, Auraria’s master plan consultants, then presented the final draft plan for the Auraria Campus. This plan will be formally voted on at the June meeting upon completion of the
institutions’ academic master plan data components, which will be included as appendices to the Auraria Campus Master Plan. (Note: no additional presentations are planned in June).

**Community College of Denver.** Duane Risse was present for CCD. He announced that there have not been many changes since the Board last heard the CCD neighborhood master plan. The one update he explained was that the CCD neighborhood now includes the land where the modular buildings are currently sitting. CCD is grateful to Dr. Jordan and MSU Denver for allowing that change to take place. It gives them opportunity for additional buildings in the future. Mr. Risse went through his PowerPoint presentation with the group. CCD will continue to pursue the remodel and expansion to the Boulder Creek Building. They will resubmit to the State again this year through the system office. They still need to work with CU Denver and MSU Denver on space trades if they are able to get funding for that building renovation. Mr. Risse talked about CCD’s hopes to add a sister building to Confluence within the next 5-10 years. After that, there is the possibility of building on the current modular site.

**Metropolitan State University of Denver.** Sean Nesbitt presented the MSU Denver master plan summary. Dr. Jordan told the group that Sean was their first facilities person, but he is going to be leaving MSU Denver for new opportunities at the Colorado Mountain College. Dr. Jordan wished him all the best in his future endeavors.

Mr. Nesbitt went through their PowerPoint presentation with the Board. They collaborated with CCD, by hiring the same firm for this process. Mr. Nesbitt shared that MSU Denver wanted to implement space trades sooner so as to make things work as smoothly and quickly as possible. He talked about the goals of MSU Denver when they began this process as well as their prioritization list. They really wanted to emphasize working together with the other institutions to create the best plan possible for everyone involved. They currently have some shortages with space. They have made the SSB building more efficient, and they hope to pull that into this neighborhood plan as well. Mr. Nesbitt discussed and compared the new plan to the 2012 Master Plan.

Being a commuter campus, Auraria has a strange and unique mix of students, which is something they tried to keep in mind throughout the process. Mr. Nesbitt told the Board that MSU hopes to dig deeper into some P3 opportunities in order to build partnerships as well as funding for some of their new buildings. MSU Denver is currently doing a study on how they are using space. They want to have a plan in place for their next buildings, so that if CCD gets funding for Boulder Creek, they are ready to move out of that building entirely.

Dr. Jordan said that they recently visited the University of Sheffield (UK), and there, they have had success and growth with the aerospace, engineering and manufacturing side of things. They were encouraged by what they saw and how fast their program has grown. He told the group that there is lots of opportunity in this arena.

**University of Colorado Denver.** Cary Weatherford was present to talk about CU Denver’s neighborhood master plan. He took the Board through the PowerPoint and talked them through the slides. One of the most important goals for CU Denver at the moment is looking to create a more residential campus. They are also hoping to help connect the campus to downtown in more creative and innovative ways. They set some target enrollment numbers that they believe will help them to reach their goals.
CU Denver also looked at how they currently use their space. They currently use a lot of office space (44% of their total space). They would like to get that percentage down a little bit, as the other areas are also in critical need. They would like to be able to focus on other types of spaces. For example, there is a large need for teaching labs. Mr. Weatherford talked about doing expansions on North Classroom as well as the Science building in the future. They want their focus to also be on Larimer Street, as it’s important to the campus as a whole and to downtown. CU Denver wishes to activate that area as much as possible. Mr. Weatherford showed the Board more future expansion in their plan, with additions and new builds, including a facility for student housing. These options would create shifts, which would mean that everyone could gain more space. He also discussed creating P3 partnerships. Mr. Weatherford told the Board that they are also excited about the King Center and Arts Building renovations, and he hopes to see those funded soon. They will be going to CU Board of Regents sub-committee in August, then the full Board of Regents in September.

Dr. Horrell commented that as they have done work with the downtown and Auraria connection, one of the first things that she saw was how critical it was to build to the edges of campus. She believes that it adds to that sense of arrival and will slow people down around the campus area. Auraria is critical to downtown.

Auraria Higher Education Center. Ms. Weiske thanked everyone for all their hard work, including Carl Meese, the AHEC Campus Planner. She pointed out that in the Campus Master Plan, it deliberately treats the pieces of CU Denver that reside across Speer, as part of campus.

Ms. Weiske then talked about the Auraria Master Plan. She told the group that it is simply a follow up to the previous SmithGroupJJR presentation. This firm also did the 2012 Master Plan update, and they will do a follow up today.

Doug Kozma was present to do the AHEC Master Plan presentation. He talked through the AHEC plan and walked through his PowerPoint slides. He told the Board that people come to Denver because they are attracted to the city. They are drawn here, and he believes that is a huge component of all of these plans. He thanked Ms. Weiske and Mr. Meese for all their hard work on this over the past year; the coordination has been great. He believes that everyone involved should be very proud of what has been done already.

Mr. Kozma talked about increasing the need to be connected to the light rail, the busses, and possible transit shuttle. He explained that it is also a wonderful opportunity to minimize single occupancy parking on the campus. That could also lead to enhancements to the bike trails that travel through campus. He said that they want to move away from surface parking and that interesting, multimodal parking structures could be the future. Once again, he said thanks to all three institutions for the content and extra thanks to everyone who worked so hard on all these plans.

Mr. Desmond asked about the bike network. He explained that there is not a real connection for bikers through the campus, and he believes that is discouraging them. It was noted that the plan will connect to the network. He also mentioned that the city has just embarked on an amendment to the downtown area plan. They are looking at the Pepsi Center, Elitches, etc. that might soon need rebuilds or renovations. There may be many things that impact the future, but they are just
beginning to materialize, including the Colfax bus route and transit, and more specifically, a bus rapid transit. This would enhance capacity of Colfax, which is already the busiest street in Denver. It has the possibility of connecting with light rail stations, etc. Additionally, autonomous vehicles have been a hot topic of conversation and they might be coming along more quickly than people originally anticipated. Mr. Desmond suggested that the group begin to consider how that could affect parking and access to campus, because it could be profound.

Ms. Weiske noted that she is on the team working on the Downtown Auraria Plan Amendment and the Denver Moves Task Force, so that Auraria can keep their finger on the pulse of what is going on. She is looking forward to bringing additional information as things develop.

4. **Action Items:**

**AHEC Budget – FY 2017-18** *(attachments: 2017-18 Budget and 2017-18 Budget Summary)*

Ms. Weiske noted that the Budget for the 2017-18 fiscal year has been developed with consideration to revenues, mandated cost increases and other needs. The institutional chief financial/business officers have reviewed and accepted the budget which is being presented for formal Board approval.

Bill Mummert, AHEC Chief Business Officer, presented the budget. He directed the group to their packets. Each member had a draft budget as well as the summary. He told the Board that the institutional CBO’s have reviewed and approved the budgets that they are viewing today. First he talked about the General Fund, which is the main operating budget; it funds the core, shared services. The total collective contributions, from all three institutions to the general fund will increase by almost $385,000 or 2% to fund mandated personnel costs, which includes salary and benefit increases, and also some nominal increases to operating expenses, particularly related to the operation of our facilities. One thing to note about the appropriation, the 2016-2017 appropriation does include onetime money that the institutions agreed to fund last year when the proposed parking rate increase was reduced from $.50 to $.25 and the institutions agreed to fund the variance for one year. Due to that, the operating transfer from Parking was increased by that $297,600, so the operating transfers are that much higher than last year.

Additionally, Mr. Mummert went on to say that AHEC is appreciative of the continued support from the institutions for deferred maintenance funding. This year, they agreed to increase that number by $126,000, for a total number of $1.8 million. The utilities budget and payments have held flat and the debt service payments on the Administration building and the Science building have also remained flat and unchanged for this year.

Mr. Mummert moved on to the Student Revenue Bond Fund, which supports the operations and debt on the Tivoli Student Union. Student bond fees increased 2.7%, based on inflation, which moves the fee from $64 to $65.73 per semester/student. The total student headcount for the entire campus is projected to remain relatively flat this year. The Tivoli Quad fee is increasing by 2.7%, also due to inflation, which moves that fee from $5.04 up to $5.18 per student/semester. Student union lease revenues are steady and growing. The CU Denver/Comcast lease has captured a large footprint. The AELC has shown a slight increase. They are planning on raising tuition 3-5%, depending on campus status and income bracket. Mr. Mummert went on to talk
about the Bookstore (Tivoli Station). Revenues have decreased (as has been campus bookstore trends), but he believes that the pace is slowing. Tivoli Station now includes the ID center revenues, which is stabilizing it. Starbucks is doing really great with revenues over 20% of what was budgeted and they are projecting an additional 8% increase for next year.

Mr. Mummert went on to talk about the Parking budget. He told the group that they would see a significant increase noted in parking user charges. This is related to the phase two increase of the parking fee increase (an additional $.25 cents this year). That is reflected in current year revenues. Parking will also be bringing back online a portion of the Dogwood lot. The AES building site took over the entire lot, but the footprint of the building didn’t take up the entire lot, so now that they are wrapping up construction, 171 parking spaces will be back online, bringing the inventory up above 6,300 spaces. The Tivoli parking garage will be converted from an attended lot to automated, “pay by license” lot. The hope is that will help to capture some lost “after hours” revenue. Those projections are also included in the numbers provided. Mr. Mummert went on to tell the Board that in February, Parking hired on ten additional FTE’s to enhance enforcement as well as addressing the need for safe drivers for the LPR vans, Night Rider, etc. Lastly, Mr. Mummert said that the parking budget will continue to fund half of the annual COPs payment on the land where the Regency Athletic Complex sits.

Ms. Ortega announced that she would entertain a motion. Dr. Jordan moved that the Auraria Board of Directors approve the FYI 2017-18 Budget, as presented. John Desmond seconded. The motion passed unanimously.

5. **Public Comment:**
Ms. Stacie Amaya announced that, thanks to the excellent education and opportunities afforded to her, both at CCD and CU Denver, and thanks to excellent recommendations, she was offered a position as the Executive Assistant to the VP for Organizational Effectiveness, Student Affairs, and Strategic Initiatives for the Community College System. The Board congratulated her.

6. **Adjourn:**
The Chair adjourned the meeting at 8:50 a.m.