**COLORADO’S SIM VISION**

- To create a coordinated, accountable system of care that will provide Coloradans access to integrated primary care and behavioral health in the setting of the patient’s medical home.

**COLORADO’S SIM GOAL**

- Improve the health of Coloradans by providing access to integrated physical & behavioral health care services in coordinated systems, with value-based payment structures, for 80% of Colorado residents by 2019.

**WHAT IS COLORADO SIM?**

- SIM: State Innovation Model
- SIM is an initiative of the Center for Medicare & Medicaid Innovation (CMMI).
- Colorado was awarded a $2 million planning grant and $65 million implementation grant to strengthen Colorado’s Triple AIM strategy.
- Encourages states to develop and test models for transforming health care payment and delivery systems.
- Colorado received the 4th largest award based on the State’s population.

**COLORADO SIM: WHY IT MATTERS**

- 84% of the time, the 14 most common physical complaints have no identifiable organic cause.
- > 50% of referrals from primary care to an outpatient behavioral health clinic do not make the 1st appointment.
- 80% of people with a behavioral health disorder will visit primary care at least once a year.
- 50% of people with a behavioral health disorder are treated in primary care.
- 67% of people with a behavioral health disorder do not get behavioral health treatment.
- 50% of people with a behavioral health disorder will visit primary care at least once a year.
**GOVERNANCE AND WORKGROUPS**

**Geographic Distribution of Workgroup Members**

- Denver Metro: 79%
- Rural: 10%
- Other Urban: 11%

**Workgroup Members with Experience as Healthcare Providers**
- Behavioral Health: 27 members
- Primary Care: 18 members
- Pediatrics: 9 members

**Representation on Workgroups by Organization Type**

<table>
<thead>
<tr>
<th>Organization Type</th>
<th># of Representatives</th>
</tr>
</thead>
<tbody>
<tr>
<td>Behavioral Health</td>
<td>21</td>
</tr>
<tr>
<td>Consumer Advocacy</td>
<td>7</td>
</tr>
<tr>
<td>Health Information Technology</td>
<td>6</td>
</tr>
<tr>
<td>Healthcare Delivery</td>
<td>50</td>
</tr>
<tr>
<td>Other</td>
<td>13</td>
</tr>
<tr>
<td>Payer</td>
<td>22</td>
</tr>
<tr>
<td>Public Health</td>
<td>15</td>
</tr>
<tr>
<td>Grand Total</td>
<td>134</td>
</tr>
</tbody>
</table>

**SIM WORKGROUPS**

- Payment Reform
- Practice Transformation
- Population Health
- Consumer Engagement
- HIT
- Workforce
- Policy
- Evaluation
**CROSS-POLLINATION**

**Steering Committee**

**Workgroup**

**Sub-Group**

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**ELEMENTS OF INNOVATION**

**PAYMENT REFORM**

**OBSERVATION PHASE**
- Identify current & future operating benchmarks
- Understand needs to transform practice, delivery & payment
- Identify outcome & quality baselines

**SHARED RISK & SAVINGS**
- Increased provider responsibility
- Extra payment built into cost of care
- Support in practice transformation
- Performance, cost & quality measurement

**CARE COORDINATION & SAVINGS**
- Increased coordination thru additional payments
- Support in practice transformation
- Performance, quality & cost measurement

**PAYMENTS & BUDGETING FOR COMPREHENSIVE PRIMARY CARE**
- Increased integration of physical and behavioral health care in 400 practices over the four year grant period.
- Development, assessment, and technical requirements for practices to move toward integrated care and new payment model implementation.
- Toolkits, Learning Collaborative, Disseminating Best Practices, Technical Support, etc.
- Development of inventory of all practices and behavioral health providers in Colorado and what services are being provided.

**PRACTICE TRANSFORMATION**

- Integration of physical and behavioral health care in 400 practices over the four year grant period.
- Implementation, assessment, and technical requirements for practices to move toward integrated care and new payment model implementation.
- Toolkits, Learning Collaborative, Disseminating Best Practices, Technical Support, etc.
- Development of inventory of all practices and behavioral health providers in Colorado and what services are being provided.

**BUDGET OVERVIEW**

<table>
<thead>
<tr>
<th>Administration</th>
<th>Practice Transformation</th>
<th>Population Health</th>
<th>Health IT</th>
<th>Evaluation</th>
</tr>
</thead>
<tbody>
<tr>
<td>- SIM Office</td>
<td>- Practice facilitation</td>
<td>- Regional Health</td>
<td>- Actuarial analysis</td>
<td></td>
</tr>
<tr>
<td>- Stakeholder</td>
<td>- Transformation funds</td>
<td>- Collaborative</td>
<td>- Actuarial analysis</td>
<td></td>
</tr>
<tr>
<td>- Engagement</td>
<td>- Clinical Informatics</td>
<td>- Community</td>
<td>- Actuarial analysis</td>
<td></td>
</tr>
<tr>
<td>- Facilitation</td>
<td>- Bi-directional health homes</td>
<td>- Education</td>
<td>- Actuarial analysis</td>
<td></td>
</tr>
<tr>
<td>- Website</td>
<td>- Health Extension Agents</td>
<td>- LPHA grants</td>
<td>- Actuarial analysis</td>
<td></td>
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</table>

<table>
<thead>
<tr>
<th>Cost</th>
<th>Cost</th>
<th>Cost</th>
<th>Cost</th>
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</thead>
<tbody>
<tr>
<td>$5.1M</td>
<td>$25.6M</td>
<td>$7.8M</td>
<td>$12.7M</td>
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<tr>
<td>$5.5M</td>
<td>$5.9M</td>
<td>$8.2M</td>
<td>$8.2M</td>
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</table>

**PRACTICE TRANSFORMATION**

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- Development of inventory of all practices and behavioral health providers in Colorado and what services are being provided.

**Ramp-up, including**
- Practice assessment tool & IT infrastructure
- Additional 190 practices on-boarded

<table>
<thead>
<tr>
<th>Year</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Initial 100 practices on-boarded</td>
<td>Additional 190 practices on-boarded</td>
<td>Additional 190 practices on-boarded</td>
<td>Additional 190 practices on-boarded</td>
<td>Additional 190 practices on-boarded</td>
</tr>
</tbody>
</table>
**IMPROVING POPULATION HEALTH**

- Improve physical and behavioral health integration for Colorado communities
- Award 4-5 grants to communities using collaboration and evidence-based best practices to improve awareness of integrated behavioral and physical health care in Colorado.
- Provide T.A. to grantees to monitor and evaluate programs.

**TELEHEALTH EXPANSION**

- **Telehealth Strategy**
  - Provide telehealth assistance as an intensive care delivery mechanism supporting integrated health care.
- **Integrate Telehealth Assistance with Practice Transformation Services**
  - Provide telehealth assistance as a practice transformation service.

**BUILDING A FOUNDATION FOR CHANGE**

**HIT INFRASTRUCTURE**

- Clinical IT support for practices
- HIT assessments: practice, community and state level
- Support in HIT adoption and integrating HIT tools into workflow
- A governance structure with data policies to support data-driven planning and implementation via:
  - Centralized data repository
  - Collecting, merging, and analyzing clinical and claims data

**POLICY**

- Identify and recommend policy, regulatory and legislative changes to drive progress toward SIM goals
- Plan for policy and regulatory levers to improve integrated care workforce capacity

**CONSUMER ENGAGEMENT**

- Create sustainability and cost reduction plans for Colorado communities
- Determine how primary and behavioral health integration can improve the consumer experience
- Provide recommendations and feedback to other workgroups
WORKFORCE DEVELOPMENT

• Training and credentialing for community health workers
• Reimbursement and payment policies for community health workers
• Methodology for assessing and measuring integrated care capacity
• Training support professionals for integrated care settings and the community
• Plan for impact of payment reform on integrated care workforce

QUALITY MEASURES

<table>
<thead>
<tr>
<th>Hypertension</th>
<th>Obesity</th>
<th>Tobacco</th>
<th>Prevention</th>
</tr>
</thead>
<tbody>
<tr>
<td>Asthma</td>
<td>Diabetes</td>
<td>Ischemic Vascular Disease (IVD)</td>
<td>Safety</td>
</tr>
<tr>
<td>Depression</td>
<td>Anxiety</td>
<td>Substance Use</td>
<td></td>
</tr>
<tr>
<td>Postpartum Depression Screening</td>
<td>Developmental Screening</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

MEASURING SUCCESS

- SIM team will work with evaluators to assess the sustainability of its interventions
- Dedicated evaluation workgroup will support ongoing programmatic improvements
- Evaluation structures will ensure that interventions advance the triple aim

CONTACT US

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EVALUATION

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THANK YOU!

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