School of Medicine Executive Committee
Meeting Minutes
Tuesday, October 16, 2012
AO1 Building, 7th Floor Boardroom

Present

Members: Bill Betz, John Cambier, Robert D’Ambrosia, Frank deGruy, Chip Dodd, Randall Holmes, Herman Jenkins, Mark Johnston, Richard Krugman, Bruce Landeck (Sec-Faculty Senate), Todd Larabee (Pres-Elect, Faculty Senate), Kevin Lillehei, John Caldwell for Wendy Macklin, Naresh Mandava, Dennis Matthews, David Norris, Ches Thompson for Nanette Santoro, Richard Schulick, David Schwartz, Ann Thor, Andrew Thorburn, Ken Tyler

Participants: Tyler Anstett, Tom Blumenthal, Kim Benson for Doug Jones, Steve Lowenstein, Philip Mehler (DHHA), Thomas Meyer (VA), William Neff (UCHealth), Chip Ridgway, Carol Rumack, Jane Schumaker, Ron Sokol, Fred Suchy, Cheryl Welch, Nan LaFrance

Guests: Cheryl Kisling, Mollie Young

I. Approval of the Minutes – The September 18th, 2012 SOM Executive Committee Meeting minutes were approved as written.

II. Dean’s Update and Discussion Items

A. Funding Opportunities

1) Ron Sokol, MD gave an update on the CTSA grant which is due January 8th. An external group reviewed what has been compiled so far for the grant and expressed their excitement by what they saw. One of the bigger challenges is the budget. CSU is coming on board as a partner and, this will help reduce the budget. CCTSI is also working with the hospitals for additional support.

2) CRNIC Update – Thomas Blumenthal, PhD, Executive Director for CRNIC, updated the committee on CRNIC by introducing himself and his return to the SOM campus. There are available funds for grants to the SOM and Boulder that will be provided to Down syndrome researchers. He would like the Department Chairs to encourage their departments to apply for these funds. The new bridge funding is an opportunity with a focus on Down syndrome research. Scientists in the CU system may apply for new grants of up to $100,000 a year, with the possibility of extension. There’s a prerequisite – you need to attend a symposium Friday, from 10 a.m. to 2:30 p.m. at the Hensel Phelps Auditorium on the Anschutz Medical Campus. Tom Blumenthal, PhD will explain the process and the goals. In all, $1 million will be provided to launch research into the mechanisms that lead to Down syndrome and into ways to ameliorate the effects of Down syndrome. The grants make LCI the largest funder of Down Syndrome research after NIH.

B. Strategic Planning Update – the more global strategic planning of the SOM started on July 24th with a retreat and on November 27th, there will be another retreat for all the Task Force co-chairs from Clinical, Research, Education and Community and the Co-
Chairs from the Task Force working groups. They will present their reports. Dean Krugman would like the SOM Executive Committee members to attend, realizing that many of the members are serving on various task forces. Please block your calendars for the morning of November 27th in the Trivisible Room. This will be a closed meeting, only those invited should attend.

C. **State of the University Address** – Lilly Marks and Don Elliman will host the State of the University address on Monday, October 22nd from 4:00pm-5:30pm in RC2, Trivisible Room. Dean Krugman encourages all to attend.

D. **State of the School Address** – Dean Krugman will host the State of the School address on December 12, 2012 at 4:30pm in RC1 North, Hensel Phelps West Auditorium.

E. **Affiliate Updates**

1) **VA** – Thomas Meyer, MD updated the committee about the new Chief of Medical Residency working primarily on Quality Assurance and Safety along with Dr. Doug Jones and the Clinical Affairs department. Regarding the badging process, a task force involving human resources, Chief of Staff and Dr. Meyer will spend a full week hammering out a solution on the badging process. The VA has a large CBOC (A CBOC is a VA outpatient clinic - Community Based Outpatient Clinics which are located around the state including Pueblo, Fort Collins, Greeley, Lakewood and Aurora. These are generally staffed by primary care doctors and nurses but many have mental health professionals and some specialties like dermatology, dentistry, cardiology, etc. They are generally open from 8-4:30 M-F only. They refer patients to Denver for more specialized care.) - students can do their clinical rotations there. The VA is preparing for a new Colorado Springs campus. If the committee knows anyone who would like to work in Colorado Springs, please let him know.

2) **Colorado Springs Branch** – the Colorado Springs Gazette has inaccurately described the CS branch as the University of Colorado Colorado Springs starting the medical school, in fact, it is the University of Colorado School of Medicine Branch Campus at UCCS as we are the accredited program. The start-up money of $3M a year for 40 years is pledged by UCHealth. A question of who can participate in this branch has come up. The board from Penrose/St. Francis directed their CEO, Margaret Sabin to visit Dean Krugman to express their interest in the branch. There have been discussions regarding the fact that we are the only public SOM in the state of Colorado and we have the responsibility not to be tied to a single system, our students are spread around in every system and hospitals in every community. The Dean feels that the school should be neutral. The SOM needs to maintain its independence and purpose. Should graduate medical education develop and want to extend residency program to Colorado Springs, it is important that it remain in the system. GME can be circumscribed to that. The CU SOM branch will be on the 4th floor of the Lane Center on the UCCS campus and the Dean envisions a large donor wall with the UC Health listed at the top as the largest donor with other donors listed below. The $3M/yr for 40 years is not enough for 24 more students added to the class (which will be on this campus for 2 years first).
3) Students have been going to Colorado Springs for a long time, but for only 6 weeks at a time. This is an opportunity for students after Phase 2 of the curriculum to apply for the Colorado Springs branch. This will not take place until 2016. There will be 24 students who will need a new longitudinal curriculum because there aren’t enough physicians in the various specialties in Colorado Springs to do four 8 week blocks. The $3M will be used to buy back the time of the faculty who need to create that new curriculum and identify and hire the faculty who will implement the curriculum.

4) Denver Health – Philip Mehler, MD updated the committee. They are recruiting a new Head of Oncology and Oral Facial Surgery. Arthur Gonzales, the new CEO of DHHA started last month, he is not an MD as Dr. Gabow was, therefore, there will be structural changes.

F. Faculty Senate Report – Todd Larabee, President Elect for Faculty Senate updated the committee on the latest meeting. The Faculty Senate heard an overview of the Clinical and Educational Task Forces strategic planning. They also received the annual report on diversity. Dr. Robert Winn, Associate Dean for Admissions, has done an outstanding job bringing diversity admissions up to 40%.

G. SOM Space Survey – Chip Ridgway, MD, Sr. Associate Dean for Academic Affairs, provided a report on the SOM space survey. He reviewed the old principles and noted a new policy which incorporates most of the same principles. All DFA’s and Administrators have been trained on the webspace, and are responsible for updating this information each year. If anyone needs to know about the survey, email Mollie Young (mollie.young@ucdenver.edu)… The different perimeters will be $330/sq.ft. for wet space and $500/sq.ft. for dry space. He also showed the comparisons of other institutions’ space to the SOM. He reviewed what each department/centers/institutes space has been assigned. The SOM has 758,000 sq. ft. of wet space and 179,000 sq. ft. of dry space. A more current survey is anticipated to come out in January 2013. The Dean feels that there aren’t enough resources to build additional space at this time, and the resources available should be used to support people and programs, not adding additional debt, this enhances the opportunity to collaborate. He feels that this is important enough to find some resources to help those to adapt or move in order to consolidate space. There is a workgroup from the SOM strategic planning discussing this issue.

H. Suggestions for Improvement of Faculty Writing Skills – Dr. John Caldwell presented information on how to write better manuscripts and grant proposals so that the chance of getting accepted or funded would increase. He would like feedback from the chairs to determine if this or something similar would be beneficial. He and Dr. Barry Shur (Dean, CU Graduate School) attended a presentation given by Dr. George Gopen from Duke University on the article “The Science of Scientific Writing” written by Dr. Gopen and Judith Swan which was published in 1990 and republished in 2011. The basis of the book is “If the reader is to grasp what the writer means, the writer must understand what the reader needs.” Dr. Gopen conducts a 2 one day sessions and then provides individual analysis for two days, 12 hours each day for a total of 24 one-on-one meetings. The cost is $5000/day and the four day workshop costs $20,000, hotel and meals, provide breakfast/lunch and administrative time totally approximately $25-30K.
Dr. Gopen has many endorsements including Dr. David Schwartz, John Kane (Federal Judge in Denver), Dr. Barry Shur, Dr. Randy Brutkiewicz (Asst Dean for Faculty Affairs, Professional Development, Professor of Microbiology & Immunology, Director of NIH at Indiana University, and Dr. William Tierney from Indiana University. More discussions and planning will follow.

A copy of an article on “The Science of Scientific Writing” will be sent to the SOM Executive Committee.

EXECUTIVE SESSION

III. Approval Items

A. All Sr. Clinical Appointments and Promotions Committee actions were unanimously approved.

B. The Professor Emeritus appointment for Dr. Glenn Kindt was unanimously approved.

The meeting adjourned at 9:29am