I. Educational Purpose and Goals
Outpatient care is essential for the training of physicians who will enter the
ambulatory workforce. Primary care electives focus on specialized areas of
outpatient medicine, but all of them have similar purpose and goals. Exposure
to an array of outpatients presenting to clinics is the primary goal. Unique
interviewing skills, focused exams, and specialized procedures as well as
common diagnostic differentials and treatment plans are components of each
rotation. A complete list of Primary Care Electives is at the bottom of this
document, and specialized features for each rotation are in a separate
document.

II. Principal Teaching Methods
A. Supervised Direct Patient Care:
Residents encounter patients via the outpatient clinic setting.
Faculty supervise histories, physical exams, and management.
Patients are seen both under direct supervision and in concurrent
(exception model) care with attending involvement. Evidence-
based management is stressed, as well as an emphasis on cost-
effective care and health-systems’ impact on the treatment plan.
Communication skills are stressed, and behavioral medicine skills
are implemented as well.

B. Didactic Sessions
Residents are encouraged to attend the ongoing core didactic series
of lectures while on most of these rotations. This includes Medical
Grand Rounds and the Noon Conference Series. In addition,
handbooks, core articles, and scheduled didactics are part of each
of these rotations.

III. Educational Content
A. Mix of Diseases
Encountered patients have a variety of conditions representative of
common medical problems.

B. Patient Characteristics
Patients reflect the clinic base which at most sites has federal payors,
private commercial insurance, Medicaid and other state funded programs
for underserved, and self pay.

C. Learning Venues
Determined by rotation.

D. Procedures
1. Interpretive skills for any tests related to the field of study are
developed throughout the month.
1. Blood tests
2. Radiographic tests

2. Consultative skills: Residents are expected to learn the role of serving as a consultant on these rotations.

E. Ancillary Services
1. Subspecialist and Primary Care faculty
2. All medical subspecialty fellows
3. Residents from other specialty training programs: General Surgery, Psychiatry, Orthopedics, Neurosurgery.
4. Case managers
5. Nursing staff
6. Physical Therapy and Occupational Therapy
7. Respiratory Therapy specialists
8. Numerous other ancillary staff – clinical, administrative, and paraprofessionals

F. Structure of Rotation
1. These are weekday, business hours rotations without expectation for call or weekend availability.
2. These are in outpatient clinics, all with University affiliation or primary status. Some rotations can place residents on the ward services as a consultant or in the operating room if they choose. This is infrequent.

IV. Principal Ancillary Educational Materials
A. All residents and managing physicians are provided with a Curriculum and Learning Objectives prior to the start of each rotation.
B. Residents are assigned targeted reading in primary literature sources by Managing Attending and Teaching Attending physicians throughout the rotations.
C. Full service libraries are present either immediately if on campus at Denison Library at the University of Colorado Health Sciences Center or at Presbyterian St. Lukes Medical Center. 24-hour access to on-line programs and literature is available.
D. Computer-based resources are available at the hospitals to facilitate patient care, education and communication. The following are made available:
   1. Computer-assisted diagnosis and decision support
   2. Drug information including side effect and drug-drug interactions
   3. Electronic Medical Record internet accessibility
   4. Electronic textbooks of medicine
   5. E-mail services
   6. Internet access to medical sites on the World Wide Web
   7. Laboratory and radiology results retrieval
   8. Multimedia procedures training
   9. Patient education materials
E. The Medical Record is totally computerized.

V. Methods of Evaluation
   A. Resident Performance
      1. Faculty complete computerized resident evaluation forms. The evaluation is competency-based. The evaluation is shared with the resident, who receives a copy, and is internally reviewed by the residency office. The evaluation is part of the resident file and is incorporated into the semiannual performance review for directed resident feedback.
      2. Residents electronically record completed procedures. The supervising physician verifies that the resident understands the procedure’s indications, contraindications, complications and interpretation.
      3. In person feedback is given both at mid-month and at the end of the rotation. In addition, due to the nature of these rotations with intensive one-on-experiences with dedicated faculty, there is ample time for feedback throughout each day/session.
   B. Program and Faculty Performance
      1. Upon completion of the rotation, residents complete a service evaluation commenting on the faculty, facilities and service experience. Evaluations are reviewed by the program and attending faculty physicians receive anonymous copies of completed evaluations. Collective evaluations serve as a tool to assess faculty development needs. The Training and Evaluation Committee reviews results annually.

VI. Institutional Resources: Strengths and Limitations
   A. Strengths
      1. Faculty. Faculty has won numerous awards for teaching excellence.
      2. Facilities. Sites are all at modern facilities with state-of-the-art care being practiced. Often with cutting edge research going on.
      3. Patients. There is an excellent disease mix and patient panel.
   B. Limitations
      1. Continuity can be obtained for some visits throughout the month, but is not possible for the entire rotation given the outpatient nature and constraints of one month blocks.
      2. Demand for certain rotations (examples – orthopedics and informatics) can outstrip availability. Additional high-quality mentors may need to be found.

VII. Rotation Specific Objectives by Competency and Level of Training
   A. Patient Care
      1. History taking. Residents at all levels of training will collect a thorough history by soliciting patient information and by consulting other sources of
primary data in a logical and organized fashion. History taking will be hypothesis driven. Interviewing within the confines of clinic schedules will be learned, use of appropriate nonverbal techniques, and demonstration of consideration for the patient will all be expected. The resident will inquire about the emotional aspects of the patient’s experience while demonstrating flexibility based on patient need.

2. Physical Exam. Residents at all levels of training will learn a focused physical exam relevant to the goals of the rotation, describing the physiological and anatomical basis for normal and abnormal findings.

3. Charting. Residents at all levels of training will record data in a thorough, systematic manner.

4. Procedures. Throughout the course of the month, any procedures related to the rotation will be learned under close observation with the goal of having the resident become independently skillful by the end of the month. All residents will be expected to understand and be able to verbalize the indications, risks, benefits, after-care, and follow-up of any procedures used. They will perform the consent of patients, and they will be expected to track results, interpret results, and provide results to patients in a language patients can understand.

5. Medical Decision Making, Clinical Judgment, and Management Plans. All residents will demonstrate improving skills in assimilating information that they have gathered from the history and physical exam. Residents will progressively be able to generate a rational differential diagnosis for the most common conditions seen on each rotation, and they will correctly identify and interpret abnormal findings. They will understand their limitation of knowledge and seek the advice of more advanced clinicians. Residents will establish an orderly succession of testing based on their history and exam findings. Basics of treatment as well as common side effects of treatment will be understood by the end of the rotation.

6. Patient counseling Residents will be able to describe the rationale for a chosen therapy and will be able to describe medication side effects in lay terms. They will assess patient understanding and provide more information when necessary. Residents will demonstrate the ability to be a patient advocate and also educate patients and families for enhanced compliance.

Competency by Level of Training
PGY I:
1) Performance of comprehensive history and physical examination
2) Synthesis of data into problem list and formulation of diagnostic plan with some supervision
3) Daily patient progress notes and close follow up of diagnostic tests/interventions
4) Daily communication with supervising attending physician
5) Effective communication skills accompanied by respectful and professional behavior in all interactions with patients and families

PGY 2 and 3:
1) Fulfillment of all the expectations of a PGY 1 as listed above
2) Formulation of independent diagnostic and therapeutic plans with the input of supervising attending physician
3) Coordination of patient care among all members of the health care team
4) Counseling and education of patients and their families
5) Development of competence in performing the core procedural skills essential to the practice of medicine

B. Medical Knowledge
Residents will consistently apply current concepts in the basic sciences to clinical problem solving. They will use information from the literature and other sources including electronic databases.

Competency by level of training
PGY I:
1) Basic knowledge of pathophysiology, pharmacology, and clinical disease states
2) Demonstration of an analytic approach to clinical situations
3) Self directed learning and reading of pertinent medical literature
4) Participation in organized educational activities when available as part of the rotation that are designed to develop/expand medical knowledge base and to teach analytic thinking and problem solving:
   a. Attending rounds
   b. Noon conferences (4 hours/week)
   c. Morning report (1 hour daily)
   d. Ambulatory clinic teaching conferences

PGY 2 and 3:
1) Fulfillment of all the requirements for PGY 1
2) Development of deeper understanding of disease states and their management
3) Development of skills in the reading and interpretation of the medical literature with application to patient care

C. Interpersonal and Communication Skills
Residents will develop and refine their individual style when communicating with patients. They will strive to create ethically sound relationships with patients, the physician team and ancillary staff. They will create effective written communications through accurate, complete,
and legible notes. They will exhibit listening skills appropriate to patient-centered interviewing and communication. Residents will recognize verbal and nonverbal cues from patients. They will exhibit team leadership skills through effective communication as manager of a team whenever applicable on these rotations. When practicable, residents are expected to assist junior peers, medical students, and other hospital personnel to form professional relationships with support staff. Residents will respond to feedback in an appropriate manner and make necessary behavioral changes. Senior residents should be able to successfully negotiate nearly all “difficult” patient encounters with minimal direction and function with decreasing reliance upon attending physicians.

Competency by level of training
PGY 1, 2 and 3:

1) Development of strong language and documentation skills
   a. Succinct and comprehensive case presentations, progress notes
   b. Comprehensive computer based sign out of patient care issues
2) Efficient but comprehensive information exchange with colleagues, health care professionals, patients and their families
3) Development of effective listening skills
4) Establishment of a therapeutic and ethically sound relationship with patients and their families
5) Development of effective negotiation and leadership skills that assist in conflict avoidance, resolution (PGY 2 and 3 level)

D. Professionalism
   All residents will demonstrate integrity, accountability, respect, compassion, patient advocacy, and dedication to patient care that supercedes self-interest. Residents will demonstrate a commitment to excellence and continuous professional development. They will be punctual and prepared for teaching sessions. Residents will demonstrate a commitment to ethical principles pertaining to provision or withholding of clinical care, confidentially of patient information, and informed consent. Residents are expected to show sensitivity and responsiveness to patients’ culture, age, gender and disabilities.

Competency by level of training
PGY 1, 2 and 3:

1) Demonstration of respect, compassion and integrity in all interactions with patients, colleagues and other health professionals
2) Maintenance of a professional appearance
3) Commitment to ethical principles pertaining to confidentiality of patient information, informed consent
   a. Compliance with all HIPAA regulations (training provided at orientation)
4) Commitment to professional responsibility in the completion of all medical records in a timely fashion
5) Demonstration of a sensitivity to cultural differences, preferences
6) Development of skills in conflict resolution

E. Practice Based Learning and Improvement

Residents will use hospital and University library resources to critically appraise medical literature and apply evidence to patient care. Whenever possible, they will use hand-held computers, desktop PC’s and Internet electronic references to support patient care and self-education. They will model these behaviors to assist medical students in their own acquisition of knowledge through technology. They will assess the effectiveness of their own interventions and reorganize if they find inefficiencies or omissions. Whenever possible they will seek out and analyze data on practice experience, identify areas for improvement in knowledge or patient care performance and make appropriate adjustments. They will regularly demonstrate knowledge of the impact of study design on validity or applicability to individual practice.

Competency by level of training

PGY 1:

1) Demonstration of a willingness to learn from errors
2) Participation at morbidity and mortality conferences when available
3) Participation in performance improvement activities – e.g. periodic ambulatory chart review of health maintenance practices in continuity clinic and where available
4) Utilization of available medical data bases, evidence based medicine resources to support clinical decision making
5) Education of students and other health care professionals
6) Participation in monthly journal club when scheduled by the residency program

PGY 2 and 3:

1) Fulfillment of all the requirements for PGY 1
2) Application of knowledge of study designs and statistical methods to the appraisal of clinical studies
   a. These skills are emphasized in OBMT rotations, journal club, ambulatory clinics
3) Development of competence in bedside teaching
4) Facilitate learning of students, junior residents and other health care professionals
5) Participation in monthly journal club when scheduled by the residency program

F. **Systems Based Practice**
Residents will be sensitive to health care costs while striving to provide quality care. They will effectively coordinate care with other health care professionals as required for patient needs. Clinical practice guidelines will be used whenever applicable. Residents will be expected to seek out and understand current outpatient guidelines, but also recognize the limitations of these guidelines and when they may not be applicable. They will work with patient care managers, discharge coordinators and social workers to coordinate and improve patient care and outcomes.

**PGY 1,2 and 3:** Residents must demonstrate an awareness of and responsiveness to the larger context and system of health care, and the ability to effectively call on system resources to provide care that is of optimal value.

1) Development of a basic functional knowledge of different types of medical delivery systems to which they are exposed during training
   a. University, county, and private hospital settings
   b. Exposure to basics of third party insurers
2) Collaborative efforts with ancillary team members (case management/social workers, utilization review) to provide high quality cost effective health care
3) Advocacy for patients in a health care system of limited resources

**List of Primary Care Electives:**

Adolescent Medicine  
Adult Urgent Care Clinic (AUCC)  
Advocacy  
Ambulatory Care Block at Veterans Hospital  
Clinical Nutrition  
Complementary/Alternative Medicine and Nutrition  
Dermatology (either Private Practice or in combination with Podiatry)  
Exercise Treadmill/ Outpatient Cardiology / Cardiac Imaging  
Genetics for Primary Care  
HIV Elective  
Indian Health Services (Shiprock, NM, Chinle, AZ, Ft. Defiance, AZ, Whiteriver, AZ)
Kaiser Rotations
Orthopedics
Palliative Care (Regular and Advanced)
Private Practice Offices
Psychiatry
Research
Rural Preceptorships
Systems-Based Practice
Urban Underserved Preceptorships
Women’s Health